H12023 Financial res

SIG Group

Samuel Sigrist, CEO

July 25, 2023



Disclaimer and cautionary statement

The information contained in this presentation is not for use within any country or jurisdiction or by any persons where such use would constitute a violation of law. If this applies to you, you are not authorised to access or use any such information.

This presentation may contain "forward-looking statements" that are based on our current expectations, assumptions, estimates and projections about us and our industry. Forward-looking statements include, without limitation, any statement that may predict, forecast, indicate or imply future results, performance or achievements, and may contain the words "may", "will", "should", "continue", "believe", "anticipate", "expect", "estimate", "intend", "project", "plan", "will likely continue", "will likely result", oxr words or phrases with similar meaning. Undue reliance should not be placed on such statements because, by their nature, forward-looking statements involve risks and uncertainties, including, without limitation, economic, competitive, governmental and technological factors outside of the control of SIG Group AG ("SIG", the "Company" or the "Group"), that may cause SIG's business, strategy or actual results to differ materially from the forward-looking statements (or from past results).

For any factors that could cause actual results to differ materially from the forward-looking statements contained in this presentation, please see our offering circular for the issue of notes in June 2020. SIG undertakes no obligation to publicly update or revise any of these forward-looking statements, whether to reflect new information, future events or circumstances or otherwise. It should further be noted that past performance is not a guide to future performance. Persons requiring advice should consult an independent adviser.

While we are making great efforts to include accurate and up-to-date information, we make no representations or warranties, expressed or implied, and no reliance may be placed by any person as to the accuracy and completeness of the information provided in this presentation and we disclaim any liability for the use of it. Neither SIG nor any of its directors, officers, employees, agents, affiliates or advisers is under an obligation to update, correct or keep current the information contained in this presentation to which it relates or to provide the recipient of it with access to any additional information that may arise in connection with it and any opinions expressed in this presentation are subject to change.

The presentation may not be reproduced, published or transmitted, in whole or in part, directly or indirectly, to any person (whether within or outside such person's organisation or firm) other than its intended recipients.

The attached information is not an offer to sell or a solicitation of an offer to purchase any security in the United States or elsewhere and shall not constitute an offer, solicitation or sale any securities of SIG in any state or jurisdiction in which, or to any person to whom such an offer, solicitation or sale would be unlawful nor shall it or any part of it form the basis of, or be relied on in connection with, any contract or investment decision. No securities may be offered or sold within the United States or to U.S. persons absent registration or an applicable exemption from registration requirements. Any public offering of securities to be made in the United States will be made by means of a prospectus that may be obtained from any issuer of such securities and that will contain detailed information about us. Any failure to comply with the restrictions set out in this paragraph may constitute a violation of the securities laws of any such jurisdiction.

This presentation is not an offer to sell or a solicitation of offers to purchase or subscribe for securities. This document is not a prospectus within the meaning o the Swiss Financial Services Act nor a prospectus under any other applicable law.

In this presentation, we utilise certain alternative performance measures, including but not limited to EBITDA, adjusted EBITDA, adjusted EBITDA margin, net capex, adjusted net income, free cash flow and net leverage ratio that in each case are not defined in International Financial Reporting Standards ("IFRS").

These alternative non-IFRS measures are presented as we believe that they and similar measures are widely used in the markets in which we operate as a means of evaluating a company's operating performance and financing structure. Our definition of and method of calculating the measures stated above may not be comparable to other similarly titled measures of other companies and are not measurements under IFRS, as issued by the IASB or other generally accepted accounting principles, are not measures of financial condition, liquidity or profitability and should not be considered as an alternative to profit from operations for the period or operating cash flows determined in accordance with IFRS, nor should they be considered as substitutes for the information contained in our consolidated financial statements. You are cautioned not to place undue reliance on any alternative performance measures and ratios not defined in IFRS included in this presentation.

Alternative performance measures

For additional information about the alternative performance measures used by management please refer to this link: <u>https://www.sig.biz/investors/en/performance/definitions</u>

Some financial information in this presentation has been rounded and, as a result, the figures shown as totals in this presentation may vary slightly from the exact arithmetic aggregation of the figures that precede them.

H1 2023 business highlights

Solid financial performance, strategic investments supporting future growth



H1 2023 financial highlights

Solid financial results with margin improvement

Adjusted EBITDA Adjusted net > Free cashflow Revenue € 1,540.0 million income €(213) €384 **€144** +35.1% constant currency million million million (H1 2022: €281 m) (H1 2022: €124 m) (H12022: €(9) m) +6.6% Adjusted EBITDA > Adjusted diluted organic⁽¹⁾ margin earnings per share constant currency 24.9% €0.38 +34.8% (H12022:24.6%) (H1 2022: €0.36) reported

(1) Organic growth represents SIG aseptic carton revenue growth, excluding the impacts from the acquisitions of the bag-in-box, spouted pouch and chilled carton businesses



Q2 2023 financial highlights

(SIG)

Good revenue growth and continued margin improvement

Adjusted EBITDA > Free cashflow Revenue Adjusted net income €811.0 million €(118) €209 €80 +27.6% constant currency million million million (Q2 2022: €162 m) (Q2 2022: €80 m) (Q2 2022: €15 m) +6.4% Adjusted EBITDA organic⁽¹⁾ margin constant currency 25.7% +25.6% (Q2 2022: 25.1%) reported

(1) Organic growth represents SIG aseptic carton revenue growth, excluding the impacts from the acquisitions of the bag-in-box, spouted pouch and chilled carton businesses

Continuous innovation

Sustainability is in our DNA

Materials science >85%

fiber content in full barrier structures by 2025

>90%

share of fiber in aseptic cartons by 2030

Launch of SIG DomeMini

A carton with the convenience of a plastic bottle AND all the sustainability of a carton



New filling technology

Launch of 2nd generation SIG Neo CleanPouch 60



- New inline sterilization
- Compatible with monomaterials
- Scalable for high speeds

-> Europe



| €million | H1 2023 | H1 2022 | Q2 2023 |
|----------------------------------------------|---------|---------|---------|
| Revenue | 491 | 376 | 250 |
| Revenue growth ⁽¹⁾ | 30.6% | | 24.5% |
| Organic revenue growth ^{(1),(2)} | 10.5% | | 9.8% |
| Adjusted EBITDA | 137 | 99 | |
| Adjusted EBITDA margin | 27.8% | 26.3% | |



(+)

(+)

Regional summary

| (+) | Organic revenue growth primarily reflected price |
|------------|--------------------------------------------------|
| U | increases to recover cost inflation |

Strong growth in SIG Terra Alu-free and (+) SIG Terra Alu-free + forest-based polymers

Margin improvement despite dilution from acquisitions reflected cost recovery through price increases

Continued to win new business including in Hungary, Romania and Czech Republic

(1) At constant currency (2) Excluding the impact of the bag-in-box and spouted pouch businesses

- Middle East and Africa



Strong margin expansion

| €million | H1 2023 | H1 2022 | Q2 2023 |
|------------------------------------------|---------|---------|---------|
| Revenue | 163 | 155 | 87 |
| Revenue growth ⁽¹⁾ | 4.2% | | (5.3)% |
| Organic revenue growth ⁽¹⁾ | 4.2% | | (5.3)% |
| Adjusted EBITDA | 49 | 40 | |
| Adjusted EBITDA margin | 30.0% | 25.7% | |



(+)

(+)

- Strong prior year revenue growth (H1 2022: 16.8%) $(\mathbf{+})$
- Restriction of foreign currency availability in Egypt $(\mathbf{+})$
- Sub Sahara and West Africa leading growth primarily (+) in liquid dairy
 - Strong margin expansion reflected price rises and lower freight costs
 - Broad presence in over 30 countries ensures fluctuations in one market are offset through the portfolio effect

(1) At constant currency

-> Asia Pacific

Good volume recovery in Q2

| €million | H1 2023 | H1 2022 | Q2 2023 |
|----------------------------------------------|---------|---------|---------|
| Revenue | 450 | 367 | 254 |
| Revenue growth ⁽¹⁾ | 26.1% | | 31.2% |
| Organic revenue growth ^{(1),(2)} | (0.8)% | | 7.0% |
| Adjusted EBITDA | 129 | 116 | |
| Adjusted EBITDA margin | 28.8% | 31.6% | |



(+)

Regional highlights

- Q2 recovery reflects improved demand in China
- Integration of chilled cartons: product improvements
 and enhanced customer service driving growth
- SIG volume flexibility helping customers tackle inflation in SE Asia
- High level of filler placements continued in H1
 - Margin impacted by dilution from acquisitions

(1) At constant currency

(2) Excluding the impact of bag-in-box, spouted pouch and chilled carton businesses



- Americas

Strong revenue growth and margin improvement

| €million | H1 2023 | H1 2022 | Q2 2023 |
|----------------------------------------------|---------|---------|---------|
| Revenue | 435 | 243 | 220 |
| Revenue growth ⁽¹⁾ | 73.9% | | 47.5% |
| Organic revenue growth ^{(1),(2)} | 14.1% | | 9.2% |
| Adjusted EBITDA | 103 | 54 | |
| Adjusted EBITDA margin | 23.8% | 22.0% | |



(+)

(+)

Regional highlights

- Deployment of new fillers for portion packs in South (+) America supporting volume growth
- Continued growth in food service in carton and (+)bag-in-box in USA
 - Price increases, mix benefits and currency tailwinds more than offset margin dilution from acquisitions and ramp up of production costs from the new sleeves plant in Mexico
 - Continued cross selling wins for aseptic spouted pouch and bag-in-box with largest carton customers in USA (plant-based dairy) and Brazil (dairy) respectively

(1) At constant currency (2) Excluding the impact of bag-in-box and spouted pouch businesses

H1 Adjusted EBITDA

SIG

Adjusted EBITDA margin improvement coming through



- Strong top line growth including price and positive mix
- Price increases recovering cost inflation
- Raw material costs hedged 53% for 2023
- Lower production costs in Q2 as freight costs reduced
- SG&A costs reflect investment in growth including R&D and regional expansion

Capital expenditure

Investment into growth markets and high level of filler orders

| € million | Six months ended June 30, 2023 | Six months ended June 30, 2022 |
|-------------------------------------------|--------------------------------------|--------------------------------------|
| PP&E and intangible assets (net of sales) | 93 | 17 |
| Filling lines and other related equipment | 129 | 70 |
| Capital expenditure | 222 | 87 |
| Upfront cash | (51) | (71) |
| Net capital expenditure | 171 | 15 |

- + H1 2023 includes:
 - Ramp up of sleeves plant in Mexico
 - Investment in sleeves plant in India
 - Digital printing in Europe
 - Expansion investments in bagin-box and spouted pouch
 - High net filler capex
- 2023 capex weighted towards H1
- For FY 2023 net capital expenditure is expected to be within the guided range of 7–9% of revenue





Free cash flow

Higher capex and seasonal cash out flows

| € million or % | Six months ended June 30, 2023 | Six months ended June 30, 2022 | 12 months ended Dec 31, 2022 |
|--------------------------------------------------------------------------------------|--------------------------------------|--------------------------------------|------------------------------------|
| Net cash from operating activities | 31 | 94 | 578 |
| Acquisition of property, plant and equipment and intangible assets (net of sales) | (222) | (87) | (281) |
| Payment of lease liabilities | (22) | (16) | (35) |
| Free cash flow | (213) | (9) | 263 |
| Net working capital | 462 | 355 | 324 |
| % of revenue | 14.5%(1) | 13.1%(2) | 10.5% ⁽³⁾ |
| Operating net working capital ⁽⁴⁾ | 14 | (14) | (236) |
| % of revenue | 0.4% ⁽¹⁾ | (0.5)% ⁽²⁾ | (7.6%) ⁽³⁾ |

(1) In the calculation of the % of revenue as of June 30, 2023 revenue includes the revenue of chilled carton from July 1, 2022

(2) In the calculation of the % of revenue as of June 30, 2022 revenue includes the revenue of bag-in-box/spouted pouch from July 1, 2021

(3) In the calculation of the % of revenue as of December 31, 2022 revenue includes the revenue of bag-in-box/spouted pouch and chilled carton from January 1, 2022

(4) Including liabilities for volume bonuses and other incentives to customers settled in following year

SIG

- Cash generation weighted to second half of year
- Elevated capital expenditure in H1
- Net cash flow from operating activities included:
 - Seasonal net working capital increase incl. payments of 2022 customer incentives
 - Higher interest payments
- Acquisitions have higher NWC requirements: opportunities for reduction identified



Leverage and financing

Leverage reflects cash flow seasonality

| € million | June 30, 2023 ⁽¹⁾ | Dec 31, 2022 ⁽²⁾ | |
|-----------------------------------|------------------------------|-----------------------------|--|
| Gross debt | 2,794 | 2,684 | |
| Cash | 212 | 504 | |
| Net debt | 2,583 | 2,180 | |
| Net leverage ratio ⁽³⁾ | 3.4x | 3.1x | |

(1) In the calculation of the net leverage ratio as of June 30, 2023 adjusted EBITDA includes the adjusted EBITDA of chilled carton from July 1, 2022

- (2) In the calculation of the net leverage ratio as of December 31, 2022 adjusted EBITDA includes the adjusted EBITDA of bag-in-box, spouted pouch and chilled carton from January 1, 2022
- (3) Last twelve months proforma

(SIG)

- H1 cashflow reflects usual NWC seasonality, dividend payment and capital investment
- €450 million loan repayment partially
 funded by a bridge facility of €350 million
- Committed to reduce gross debt by year end 2023
- Remain on track to reduce net leverage to
 2.5x by end of 2024



2023 financial guidance maintained

| Revenue growth (constant currency) | 20-22% | Includes organic ⁽¹⁾ growth of 7–9% | Pass through resin escalator for bag-inbox and spouted pouch |
|-------------------------------------------------------|-------------|----------------------------------------------------------|------------------------------------------------------------------------------------------|
| Adjusted EBITDA margin | +50-150 bps | Range of 24–25% | Guidance subject to |
| Adjusted effective tax rate | 26-28% | | input cost and forex volatility |
| Net CAPEX (% revenue) | 7-9% | | 7 |
| Dividend payout ratio (of adjusted net income) | 50-60% | | |

(SIG)

Thank you!



www.sig.biz